



Division 114-07 Channel Islands

Saturday November 23, 2024







### Introductions





## FELA Today's Highlights

- Leader Responsibilities
- Administrative Procedures / Policy
- Membership Mentoring & HR
- Flotilla & Member Evaluation





## Sharing the Vision



# A SHARED VISION unites and provides a common goal for groups of people.

A SHARED VISION has an unlimited amount of people power once tapped!





### **Mission**

- To promote and improve recreational boating safety;
- To provide a diverse array of specialized skills, trained crews, and capable facilities to augment the Coast Guard and enhance safety and security of our ports, waterways, and coastal regions; and,
- To support Coast Guard operational, administrative, and logistical requirements.





### **The Vision**

"The U.S. Coast Guard Auxiliary – the best trained, most valued maritime volunteer organization in the world – highly effective during normal operations and ready for emergencies."

We Do What We Do.. To Save Lives





### **Core Values**

- Honor Integrity is our standard. We demonstrate uncompromising ethical conduct and moral behavior in all of our personal and organizational actions. We are loyal and accountable to the public trust.
- Respect We value our diverse membership. We treat each other and those we serve with fairness, dignity, respect, and compassion. We encourage individual opportunity and growth. We encourage creativity through empowerment. We work as a team.
- Devotion to Duty We are volunteers who seek responsibility, accept accountability, and are committed to the successful achievement of our organizational goals. We exist to serve. We serve with pride.



### **A Story**

Painting the Ship



## Now, let's look at the Coast Guard's example of a SHARED VISION



A BM2 takes a working party of three SNs to paint their CG Cutter. All three SNs have the same paint, brush and instructions to paint their assigned area.

SN#1 paints bow; SN#2 mid ships; SN#3 stern





Two hours later, the BM2 comes back to inspect the work. He askes each SN the same question:







"SN#1-- What are you doing?"

SN#1 says: "I'm painting the bow BM2!"







"SN#2-- What are you doing?"

SN#2 says: "I'm Saving the Cutter BM2!"







"SN#3-- What are you doing?"

SN#3 says: "I'm Saving LIVES BM2!"







Three different answers for the same job?

Why is that?







The differences are the attitude and understanding of the role each SN plays in one of the main missions of the Coast Guard



**SAVING LIVES!** 





The SHARED VISION of keeping the Cutter ready and seaworthy to Save Lives was totally understood by SN#3.



He knew his painting was "Saving Lives".





SN#2 had an understanding that the Cutter had to be seaworthy.



He KNEW his painting was "saving the Cutter".





SN#1 only understood it was supposed to be painted



"white"



This may work for a Cutter's working party

BUT, how does this apply in

The Auxiliary?





## The Auxiliary should have all members understand what they do contributes to "Saving Lives"

Let's look at our three SNs as three Auxiliarists; all three pay their dues and get uniforms and are excited about joining --- then this happens...

- Member #1 does not show up for anything
- Member #2 only goes to Flotilla meetings
- Member 3 gets certified, holds office, goes to meetings, and attends this workshop





It is your job as Flotilla leaders to have your members understand that any job they do "Saves Lives".

We all joined the Auxiliary for some reason. All of you in this room stayed true to why you joined.

However, some Aux members have lost touch with their reason(s) due to circumstances and not understanding what their time and efforts can do to:







# A SHARED VISION is very important to the Coast Guard and Auxiliary

We Do What We Do To Save Lives!

BUT, something must be done first...





### Communicate!

- Say it!
- Write it!
- Talk about it!
- Believe it!

WE DO WHAT WE DO TO SAVE LIVES







## Leadership Responsibilities





### **Leader Qualities**

#### **DEFINITION**

"YOU ...influencing others to achieve a common goal"





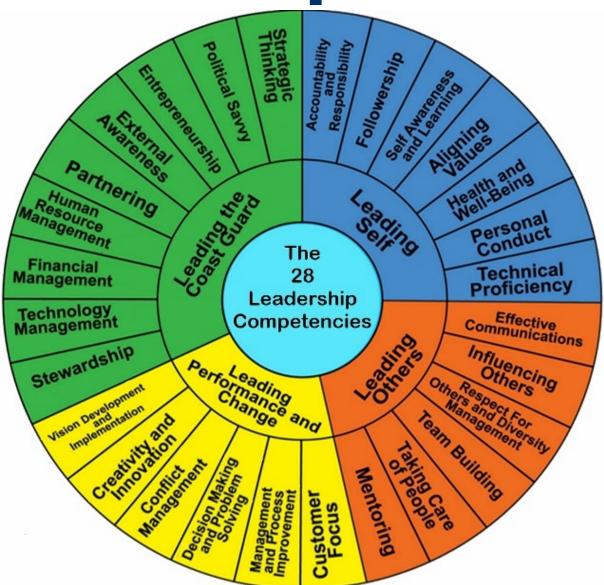
### **Leader Qualities**

- Communicator
- Confidence
- Listener
- Open minded
- Consistent
- Flexible
- Respectful
- Visionary

- Organized
- Delegator
- Honest
- Decision maker
- Patience
- Handle criticism
- Motivator
- Resourceful



Leader Competencies





### Leader Competencies

 Leadership competencies are the knowledge, skills, and expertise the Coast Guard and Auxiliary expect of their leaders. While there is some overlap in these competencies, they generally fall within four broad categories: Leading self, Leading others, Leading performance and change, and Leading the Coast Guard Auxiliary.



### Leader Competencies

Together, these four leadership categories and their elements are instrumental to career success. Developing them in all members of the Coast Guard team will result in the continuous improvement necessary for us to remain Semper Paratus.





### **Leader Qualities**

Remember.....

You are a LEADER in your elected office. You are responsible to others, and Others are responsible to you.

**DWYSYWD** 



Essentially, succession planning is a conscious decision by leadership to foster and promote the continual development of members, to ensure that elected and appointed positions maintain some measure of stability, thus enabling the member, flotilla, division, or district to achieve mission objectives.

By planning for the annual election or appointment transitions well in advance the Auxiliary can maximize the potential of its members, flotilla, division, or district and enable it to meet future mission needs.



#### Chain of Leadership

 The purpose of the USCG Auxiliary is to support the U. S. Coast Guard in its missions.

 It is widely accepted that the Flotilla Commander (FC) is the KEY to the success of the Flotilla.

EVERY person/position (above FC) in the USCG
 Auxiliary is there to support, assist, and guide the
 Flotilla Commander to complete his/her missions.







**NATIONAL** 

**DISTRICT** 

**DIVISION** 

THE CGAUX PYRAMID
IS SUPPORTED
ENTIRELY BY THE
FLOTILLAS.

ALL OTHER
POSITIONS ABOVE
THE FLOTILLA EXIST
TO GUIDE & SUPPORT
THE FLOTILLAS. IF
THE FLOTILLAS FAIL,
SO DOES THE ENTIRE
ORGANIZATION!

**FLOTILLA** 

**Document Review:** 

AUXILIARY SUCCESSION PLANNING GUIDE





#### Flotilla Goals

## Have a discussion to construct Flotilla Goals for 2025

- RBS: How Many Public Affairs events
- RBS: How Many Program Visitations & Vessel Exams
- RBS: How Many Public Education Classes
- Recruiting New Members (How? Message?)
- Member Training Topics each month
- Fellowship Events for the year
- Publish Flotilla Calendar for the year (update regularly)





## Leadership Responsibilities

**Document Review:** 

Flotilla-Procedures-Guide





## FC Responsibilities

The FC is responsible for every aspect of the flotilla and its activities. The leader must respond to changing policies, needs, and opportunities.





# FC & VFC Responsibilities

The months of November and December before actually assuming office are the most important of the new FC's term of office.

There is no time to lose in assembling the leadership team for the coming year and laying down a track line for the months ahead.





# FC & VFC Responsibilities

The FC leads and manages the flotilla in the performance of its administrative, supervisory, and functional activities.

The Flotilla Vice Commander (VFC) serves as chief of staff, coordinating staff actions, reviewing staff reports, advising on matters pertaining to staff functions, and providing a preliminary point of contact for flotilla members' questions and concerns.





## VFC Responsibilities

The VFC assists the FC in leading and managing the flotilla. A good VFC lightens the senior officer's load in many ways, and contributes to the flotilla's success. In addition to the specific duties listed below, the VFC should act as another set of eyes and ears, alert for both things that are going well and those that are not going so well, keeping the FC better informed on the pulse of the organization.





# FC Responsibilities Top 10

- 1. Review, support, and implement national, district, and division Auxiliary missions and visions
- 2. Ensure support and compliance with Auxiliary and Coast Guard policies.
- 3. Lead, manage, and supervise the operation of the flotilla, including member training, qualification, assignment to duty, recognition, and corrective action.



# FC Responsibilities Top 10

- 4. Encourage fellowship activities
- 5. Be alert for praiseworthy performance
- 6. Recruit and retain membership
- 7. Appoint the flotilla staff officers

- 8. Encourage accurate and timely input of mission hours into AUXDATA II
- 9. Promptly submit required reports and correspondence
- 10. Adhere to all provisions of unit standing rules.



## **VFC** Responsibilities Top 5

- chief of staff by supervising flotilla staff officer activities
- Review and act on reports submitted by flotilla staff officers
- Serve as the flotilla's 3. Assist in the training and orientation of newly appointed staff officers. Be familiar with the duties of each staff officer





# VFC Responsibilities Top 5

- 4. Attend meetings of the division board, and vote in the FC's absence
- 5. Provide a preliminary point of contact in the COLM for flotilla members' questions and concerns.



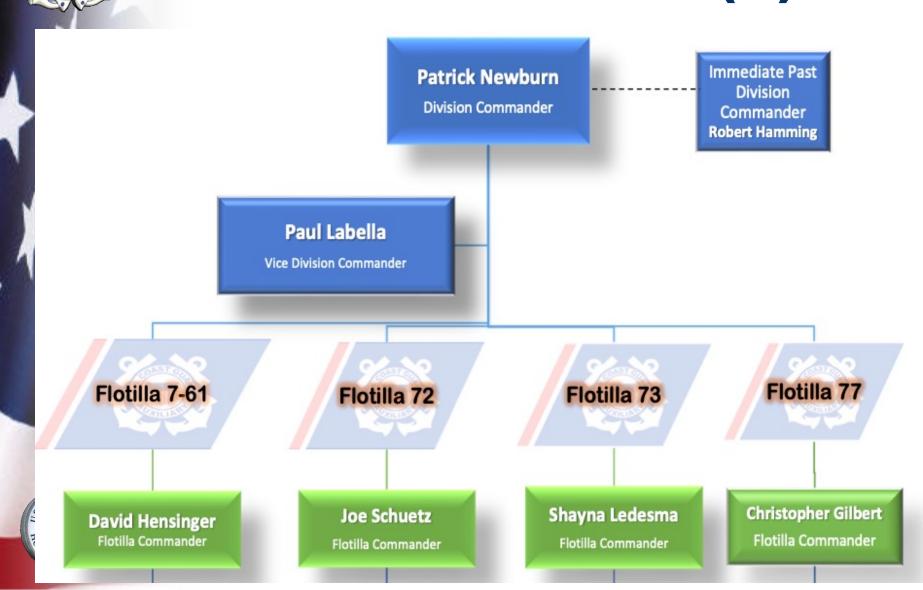


#### **Division Responsibilities**

- FC is a Voting Member of the Division Board. FC Must attend Division Monthly Meeting (2<sup>nd</sup> Monday) VFC always welcome.
- Monthly FC Reports to Division should show your accomplishments/ highlights (due 5th of each month)
- FSO's are expected to submit monthly reports to SO due by 5<sup>th</sup> of the Month.



### **Division Board (7)**





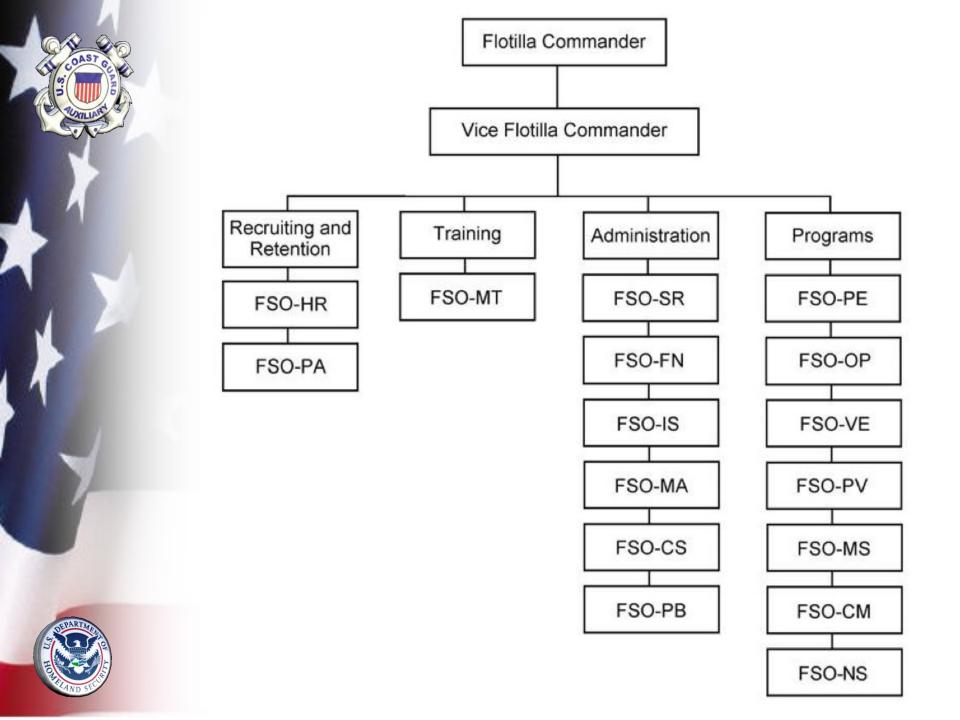
# 10 Min. BREAK





# Flotilla Organization







The FC should appoint appropriate staff to conduct the business of the flotilla including finance, record keeping, information services, and other administrative areas; to manage recruiting/retention and training; and to conduct programs as desired.

Consult closely with the VFC when making your selections. Remember, the VFC will be acting as chief of staff and working closely with those selected.



After appointing the flotilla staff, meet with them with the VFC present. Let FSOs know how you plan to operate and what you expect of them. It is especially important that FSOs understand to whom they must report.

The VFC exercises direct staff supervision, and FSOs must understand that the FC will fully support the VFC.





Even though the VFC manages the flotilla staff, the FC, by virtue of position, still bears responsibility for flotilla programs.

#### **Process**

- Meet or Phone to Offer & discuss the Job
- Mail 2 documents to the FSO:
  - (1) General Duties of Flotilla Staff Officers
  - (2) Specific Duties of Officer's Function





Do not simply hand FSOs their job descriptions and expect them to make it happen!

Explain the job

Explain the goals, discuss expectations

Explain the paperwork

Help them get the training needed





#### **Critical Appointments**

 Sample staff appointment letters and duties are in the Flotilla Procedures Manual

 Each Flotilla must have the following appointed staff: SR, FN, MA, MT, HR, IS

 Each Flotilla must also have at least one of the following operational staff: PV, OP, PE or VE





# Critical Appointments (Top 5)

**FSO-FN** (Finance)

**FSO-HR** (Human Resources)

**FSO-IS** (Information Services)

**FSO-MT** (Member Training)

FSO-SR (Secretary/Records)



## RBS Appointments "Job Number One"

- FSO-PE (Public Education)
- FSO-VE (Vessel Examination)
- FSO-PV (Program Visitor)

...There are other Program Area
Appointments that will help get the
work done... Your Flotilla goals will
guide these appointments





# Change of Administration





## Change of Administration





#### **Before End of Year**

**Document Review:** 

**Change of Administration** 



#### **Before End of Year**

- Transfer of Records and Documents (December 15)
- Complete Staff Appointments and prepare & send Form 7007: Annual Unit Officers
   Report (December 20)
- Any new or Change of Officers must be reported Form 7006: Change of Officer Report
- Staff Officer Appointment letters sent by January 1



#### **Before End of Year**

- Before 1 January have a meeting with your VFC to coordinate your administrative expectations
- Before the first Flotilla meeting review "Roberts Rules of Order", in the Flotilla Procedures Manual
- Prepare an AGENDA for each Flotilla meeting. Send-out one week prior to meeting







# **Auxiliary Structure**



### **Auxiliary COLM**

Chain of Leadership & Management (COLM)













United States Coast Guard Director of the Auxiliary



U.S. Coast Guard Auxiliary National Commodore NACO



U.S. Coast Guard Auxiliary District Commodore DCO

U.S. Coast Guard Auxiliary District Captain DCAPT



U.S. Coast Guard Auxiliary Division Commander DCDR



U.S. Coast Guard Auxiliary Flotilla Commander FC



U.S. Coast Guard Auxiliary Auxiliarist



#### **District 11sr**

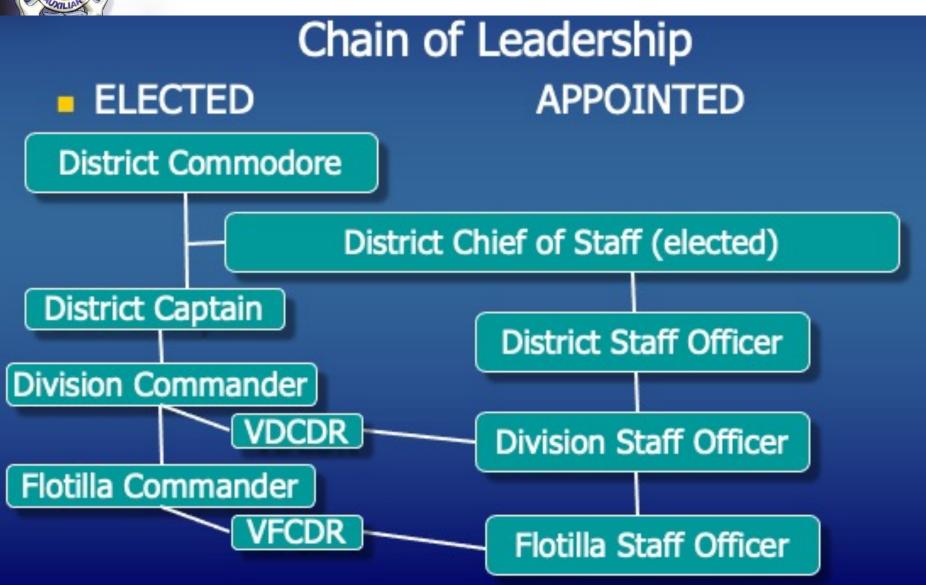


- District 11SR has 47 flotillas organized into 9 divisions
- Southern California, Arizona, Southern Utah
- Same District Overlay as US Coast Guard
- Over 1000 Auxiliarists





#### **District COLM**





## **Auxiliary Finances**





#### **Finances SOP**

**Document Review:** 

Auxiliary Financial and Materials Control
SOP

(April 2024)





#### **FINANCE REPORT 7025 – Due January 25**

- The Financial Report of an Auxiliary Unit ANSC 7025 (CGAUX-23) must be sent to the DCDR by 25 Jan.
- This report is the responsibility of the outgoing FC.
- Must be signed by the outgoing and incoming FSO-FN.
- The Unit Inventory must be signed by the outgoing and incoming FSO-MA.
- Both must be signed by the outgoing and incoming FCs confirming report is complete and accurate





#### Finance Report - 7025

ANSPORTATION COAST GUARD	UNITED STATES COAST GUARD AUXILIARY				ALIXUA GAAUE TZA	NVENTORY RECORD	
SC 7025 (11-97)	FINANCIAL REPORT	A. List date and description of real estate, equipment, inventory, Stocks and bonds, and other property <u>purchased</u> by the unit.					
RTING UNIT (NAME & NUMBER)		REPORT - CHECK ONE  RELIEF CORRECTED	TYPE OF UNIT - CHECK ONE DISTRICT DIV FLOTILLA	Description:			Date
On not enter real estate.	, equipment, inventory, or other p	property on this page	. See reverse side.	2.	epect this page.	1 19610 30 Vicinavii	THE TOTAL TO
1. BEGINNING BALANC				7.			
I. DEGINIANTO DITERRITO				6			
a. Checking account	\$			7.			
b.Savings, CDs c.TrustFunds	\$					server days onless	Second many
d.Other cash items	\$			10 Attach additional sheet if	necessary.		
	2. Total Beginning Cash Items	\$	0.00	Attaon additional officer in	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
				B.List date and description	of Real estate, equipm	ent, inventory, Stocks	and bonds, and other property don
<ol><li>CASH RECEIPTS</li></ol>				or contributed to the unit.			
a. Dues	\$			Description:			Date
b. PE course fees	\$			1.			whose enables and
c. Cash contributions	\$			3			
d. Uniform, flags, insignia e. Conferences, mtgs	\$			4.		8101954	
f. Other cash items, specify				6.		archecart & ame	
	- \$ ———————————————————————————————————	\$	0.00	7. 8.			CASH DISGUESEMENTS
			0.00	9.			
	5. Total Cash Items & Receipts	\$		10 Attach additional sheet if	necessar/		(VACIORIC) 80
a. Dues (Dist/Div) b.PE expenses c.Uniforms, flags, insignia d.Conferences, mtgs e. Material & equipment f. Building repair/maint g. Utilities	\$ \$ \$ \$ \$			other Government entities  Description: 1. 2. 3. 4. 5. 6. 7. 8.	,		y <u>on loan to you</u> from the Coast Gua
h.Trophies, awards i. General disb. (specify)	7. Total Cash Disbursements	\$	0.00	10 Attach additional sheets i	necessary	ifed by me and in to	and permet to the best of my
i. General disb. (specify)  8. ENDING BALANCE	12/31/	\$		Attach additional chapte i	f necessary ed property has been ve g Officer accept respons	rified by me and is tru sibility for the Unit inve	ue and correct to the best of my entory as stated above.
8. ENDING BALANCE     a. Checking ac	12/31/ count	\$ \$		Attach additional sheets in a certify that the above list knowledge. I, the relieving	f necessary ed property has been ve g Officer accept respons		
B. ENDING BALANCE     Checking ac     D. Savings, CDc     C. Trust Funds	12/31/ count s	\$ \$ \$		Attach additional sheets in a certify that the above list knowledge. I, the relieving FC/DCP/DCO	ed property has been ve g Officer accept respons	FC/DCP/DCO	DATE
ENDING BALANCE     Checking ac     D. Savings, CD.     Trust Funds     d. Other cash it	12/31/ count s	\$ \$		Attach additional sheets is I certify that the above list knowledge. I, the relievin FC/DCP/DCO	ed property has been ve g Officer accept respons DATE DATE	FC/DCP/DCO	RELIEVING OFFICER DATE
ENDING BALANCE     Checking ac     Savings, CDc     Trust Funds     Other cash it	12/31/ count s	\$ \$	0.00	Attach additional sheets is I certify that the above list knowledge. I, the relievin FC/DCP/DCO	ed property has been ve g Officer accept respons DATE DATE	FC/DCP/DCOMADIRAUX	RELIEVING OFFICER  DATE RELIEVING OFFICER



#### **SOP Highlights**

The Coast Guard Auxiliary is recognized by the Internal Revenue Service (IRS) as a government entity. It has never been a not-for-profit entity or any other type of charitable organization.

 Budget shall coincide with the conventional calendar year, January 1 thru December 31

 Establish the unit's annual budget in advance of the new fiscal year. however it must be approved within the first three months of the fiscal year





#### **SOP Highlights**

Flotilla monthly bank statements shall be reviewed by the Flotilla Commander (FC) and the FSO-FN to verify that all transactions are in order.

 FC and FSO- FN shall be designated as joint signatories for all of the unit's bank accounts

 Special attention shall be made to ensure funds collected from PE course fees are tracked separately

 PE revenue may not be used for social or fellowship activities.



#### **SOP Highlights**

FSO-FN shall prepare a financial report at each monthly unit meeting

Conduct an annual audit and complete Form
 7025

 Appoint Audit Committee (3); review specific composition requirements listed in Financial SOPs













**Document Review:** 

Flotilla Procedures Guide





 FC must obtain an Assignment to Duty (ATD) as approved from DIRAUX. Use D11s website for online form, 14 days prior to unit event.

 There are consequences for non-completion of CORE Training. REYR = Unable to attend inperson meetings or activities ...No ATD! (All members must complete every 5 years).





- FC must Attend and preside over flotilla meetings, and notify the VFC as early as possible when unable to attend.
- Use Roberts Rules of Order for motions, voting
- Follow the Agenda!
- Usual meetings last 90 minutes
- Monthly Meeting need an Agenda sent to member at lease one week prior.





#### Flotilla Meetings Content

- Value, respect, and celebrate every member's accomplishments and contributions. Each flotilla meeting should include several instances of informal recognition to individual members.
- Remember to have fun. Include fellowship opportunities in every activity
- Most flotilla meetings include oral reports from the staff. Keep reports informative and useful.
- Present and approve minutes of prior meeting
- Present approve monthly finance report





#### Flotilla Meetings Content

Include Member Training at every meeting. - 30 minutes -

- 30 minutes of training is the minimum to define a meeting as a "training" meeting.
- Training meetings are covered by USCG insurance during the meeting.
- Why Training? Insurance coverage, interest to members, better trained and informed membership.





#### Flotilla Meetings Content

Include Member Training at every meeting.

#### **Training Topics Ideas:**

- Invite guest speaker and special guests
  - Bomb Squad
  - Red Cross Disaster Preparedness
  - LAKE/RIVER/HARBOR Law Enforcement
  - Marine Safety, Environmental awareness
  - NOAA NATIONAL WEATHER SERVICE
- Instructor/ PE training
- Program Visitor (PV) Training
- Vessel Examiner (VE) Training







# Information Services & Reporting



## INFORMATION SERVICES

- SO-IS a primary information resource for you.
- If your flotilla has no FSO-IS, Division SO-IS can adopt that role.
- SO-IS can help train your members on AUXDATA II.
- For those untrainable members, SO-IS will accept hours in any form, but they must provide Code, Mission Date, Hours, and Description.
- Report hours promptly. SO-IS will not approve hours over three months old (90 days).
- Mission hours, other than 99 code hours, should be reported for the day of the mission.
- Accumulate your 99 code hours each month, and report them using the first of the month.





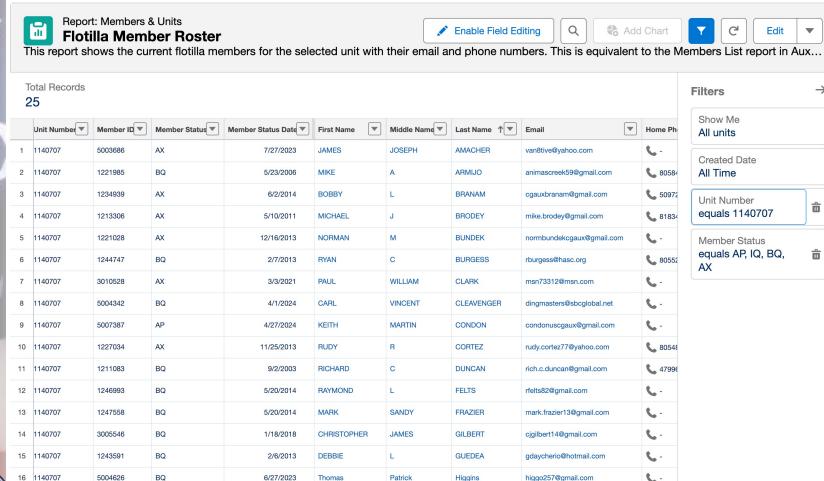
#### **Typical Reports**

- FSO-IS should constantly remind members to log End of Month hours promptly
- Member Roster name, member #, email, phones
- AUXCT Matrix Green, Yellow, Red
- Uniform Inspections date of last inspection
- Division 7 Flotilla Mission Detail
  - By member, mission, hours, # PVs, # VEs





#### **Member Roster**



CLAIRE

Higgins

KERBY

higgo257@gmail.com

ckerby10@gmail.com

6/27/2023

4/26/2023

Thomas

**CYNTHIA** 



1140707

5004435

BQ

#### AUXCT Matrix

Report: Competency Task > Competency > Member
AUXCT, Matrix
Red Yellow Green CORE matrix

Row Counts

Enable Field Editing

Q

Add Chart

**y** |

Edit

		Maintenance Cycle → ▼	Annual					One Time	
Unit Number ▼	Last/First Name ▼	Task Short Name → ▼	CRA_502319	PAWR_810015	POSH_810000	SAPRR_502379	SETA_810030	SP_100643	ET_502306
1140707	AMACHER, JAMES	Sum of Matrix Days Until Due	1,138	1,138	1,138	1,138	1,138	0	9,999
	ARMIJO, MIKE	Sum of Matrix Days Until Due	-1,784	-1,784	-1,784	-1,418	-1,418	0	9,999
	BRANAM, BOBBY	Sum of Matrix Days Until Due	408	408	408	408	408	0	9,999
	BRODEY, MICHAEL	Sum of Matrix Days Until Due	408	1,138	408	1,869	408	1,869	9,999
	BUNDEK, NORMAN	Sum of Matrix Days Until Due	1,869	1,504	408	1,504	1,504	0	9,999
	BURGESS, RYAN	Sum of Matrix Days Until Due	1,869	1,869	1,869	1,869	1,869	0	9,999
	CLARK, PAUL	Sum of Matrix Days Until Due	408	408	408	408	408	0	9,999
	CLEAVENGER, CARL	Sum of Matrix Days Until Due	1,504	1,504	1,504	1,504	1,504	0	9,999
	CONDON, KEITH	Sum of Matrix Days Until Due		0				0	0
	CORTEZ, RUDY	Sum of Matrix Days Until Due	43	43	408	43	43	0	9,999
	DUNCAN, RICHARD	Sum of Matrix Days Until Due	773	773	773	773	773	0	9,999
	FELTS, RAYMOND	Sum of Matrix Days Until Due	408	408	408	773	773	0	9,999
	FRAZIER, MARK	Sum of Matrix Days Until Due	408	408	408	408	408	0	9,999
	GILBERT, CHRISTOPHER	Sum of Matrix Days Until Due	1,138	1,138	1,138	1,138	1,138	0	9,999
	GUEDEA, DEBBIE	Sum of Matrix Days Until Due	-1,418	-1,418	-1,418	-1,784	-1,418	0	9,999
	Higgins, Thomas	Sum of Matrix Days Until Due	1,504	1,504	1,504	1,504	1,504	0	9,999
	KERBY, CYNTHIA	Sum of Matrix Days Until Due	1,504	1,504	1,504	1,504	1,504	0	9,999
	LONGO, RAFAEL	Sum of Matrix Days Until Due	1,869	1,869	1,869	1,869	1,869	1,869	9,999
	Lydecker, Ross	Sum of Matrix Days Until Due	0	0	0	0	0	0	0

Subtotals Grand Total Stacked Summaries

### COAST COAST

#### **Uniform Inspection**



Enable Field Editing









Edit ▼

Total Records

25

	Member Name/ID ↑	Last Name  ▼	Member Status ▼	Uniform Exempt  ▼	Uniform Last Inspected ▼
1	AMACHER. JAMES 5003686	AMACHER	AX		6/18/2024
2	ARMIJO. MIKE 1221985	ARMIJO	BQ		-
3	BRANAM. BOBBY 1234939	BRANAM	AX		6/18/2024
4	BRODEY. MICHAEL 1213306	BRODEY	AX		3/10/2024
5	BUNDEK. NORMAN 1221028	BUNDEK	AX		3/10/2024
6	BURGESS. RYAN 1244747	BURGESS	BQ		3/18/2024
7	CLARK. PAUL 3010528	CLARK	AX		3/18/2024
8	CLEAVENGER. CARL 5004342	CLEAVENGER	BQ		6/18/2024
9	CONDON. KEITH 5007387	CONDON	AP		6/18/2024
10	CORTEZ. RUDY 1227034	CORTEZ	AX		5/17/2024
11	DUNCAN. RICHARD 1211083	DUNCAN	BQ		-
12	FELTS. RAYMOND 1246993	FELTS	BQ		-
13	FRAZIER. MARK 1247558	FRAZIER	BQ		6/18/2024
14	GILBERT. CHRISTOPHER 3005546	GILBERT	BQ		3/18/2024
15	GUEDEA. DEBBIE 1243591	GUEDEA	BQ		-
16	HIGGINS. THOMAS 5004626	Higgins	BQ		6/18/2024
17	KERBY. CYNTHIA 5004435	KERBY	BQ		3/18/2024
18	LONGO. RAFAEL 3009224	LONGO	BQ		6/18/2024



#### **Mission Detail**

Report: Members with Member Activities and Activity Log

Flotilla Mission Detail - CY



Q ] [ **4** 

Add Chart



G

Edit

 $\blacksquare$ 

This report shows the mission activity for a specific flotilla in the specified time frame.

Total Activity Duration

Total Program Visits

Total VSC Exams Given

5.036.55

47 178

Last Name → BUNDEK AMACHER BRANAM **BRODEY** BURGESS CLARK **CLEAVENGER** CORTEZ FRAZIER GILBERT Higgins **KERBY** LONGO N Mission Code First Name → JAMES MICHAEL NORMAN PAUL CARL RUDY MARK CHRISTOPHER **CYNTHIA** RAFAEL **BOBBY** Thomas 01B: TRAILERING Sum of Activity Duration 0.00 0.00 0.00 0.00 0.00 3.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Sum of Program Visits 0 0 0 0 0 0 0 0 0 0 0 Sum of VSC Exams Given 0 0 0 0 0 0 0 0 Λ 0 01D: NON SAR STANDBY Sum of Activity Duration 3.00 0.00 59.50 0.00 3.00 0.00 0.00 24.00 0.00 19.65 1.00 70.50 0.00 Sum of Program Visits 0 0 0 0 0 0 0 0 0 0 0 0 Sum of VSC Exams Given 0 0 0 02: REGATTA SAFETY ZONE SPRT Sum of Activity Duration 0.00 7.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 4.00 0.00 0.00 Sum of Program Visits 0 0 0 0 Sum of VSC Exams Given 0 0 0 0 03: NAV SYSTEMS PATROL Sum of Activity Duration 0.00 0.00 0.00 0.00 4.00 3.00 0.00 0.00 4.50 3.00 3.50 6.00 0.00 Sum of Program Visits 0 Sum of VSC Exams Given 0 0 0 0 0 0 0 0 0 0 0 0 0 Sum of Activity Duration 06A: OPERATIONAL TRAINING 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Sum of Program Visits 0 0 0 0 0 Sum of VSC Exams Given 0 0 0 0 0 0 0 0 0 0 06B: OTHER, MEMBER TRAINING Sum of Activity Duration 0.00 12.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 2.50 0.00 0.00 0.00 Sum of Program Visits 0 0 0 Sum of VSC Exams Given 0 0 0 0 07D: CG OPS SUPPORT Sum of Activity Duration 0.00 0.00 249.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Sum of Program Visits 0 0 0 0 0 Sum of VSC Exams Given 0 0 Ω 10J: COMREL Sum of Activity Duration 0.00 0.00 2.00 0.00 0.00 0.00 0.00 0.00 0.00 4.00 0.00 3.00 Row Counts **Detail Rows** Subtotals Stacked Summaries





#### AUXILIARY UNIT COORDINATOR (AUC)





#### AUXILIARY UNIT COORDINATOR (AUC)

- All contacts with the CG should go through the appropriate AUC.
- We are always on the lookout for members with skills that can help the stations – radio watch standers, painters, carpenters, ???
- Radio Watch Standers are always in demand but must be prepared to devote considerable time to train at the station, and to stand regular watches.
- AUC maintains the calendar for use of the ATD (Aux Training Deck).





#### AUXILIARY UNIT COORDINATOR (AUC)

CG Station Channel Islands

Michael Brodey

CG Air Station Ventura

> CG Cutter Blacktip

**David Naumann** 

CG Station
Morro Bay

Thomas Shaw

Marine Safety
Detachment
Santa Barbara

Auxiliary Unit Coordinator

(AUC)

(Appointed by District
Commodore)
to facilitate the timely
provision of high-quality
administrative and
operational support by the
Auxiliary to the associated
Coast Guard unit.



CG Cutter Blackfin



### LUNCH BREAK



## Member Communications





## **Effective Communication**

Effective communication occurs when the sender transmits completely, and the receiver interprets exactly as the sender intended.





#### Communication

Success depends on our ability to understand each other, respect each other, and form an effective organization that rewards everyone's efforts.

The successful leader uses human relations skills to work effectively and develop a cooperative spirit among members.





## Effective Communication

- Writes succinctly and produces written materials that are clear and articulate.
- **Speaks** in concise, effective, organized manner; tailored to the audience and situation.
- Listens attentively, understands and absorbs the message of others.
- Observes body language and other forms of nonverbal communication.
- Communicates to members and transmits member concerns/ideas to elected and appointed leaders.





## **Effective Communication**

- Identify and Avoid the Barriers to Effective Communication.
- Send Clear, Understandable Messages.
- Listen Actively to Others. Solicit Meaningful Feedback.
- Adapt to Style, Gender, and Cultural Diversity.
- Give Appropriate Feedback.



**ALWAYS BE RESPECTFUL** 



#### Communication

#### **WRITTEN**

- Promptly read, endorse/sign, and forward mail, as appropriate.
- Review your calendar and send reports in a timely manner.
- Plan in advance for monthly/yearly events and let members know dates early.
- Proof Read your emails before sending!
- Proof Raed you emails before sending!
- Proof Read you emales before sending!





#### Communication

- Develop routine communications with VC & VFC.
- Encourage Staff communications to the members, to other Staff Officers, and to Division Officers.
- Follow the Chain of Leadership.







## Mentoring New Members







## Mentoring New Members by Communicating

Why Mentor?

New Members are frequently lost in the MORASS of Policies, Procedures, Processes and Acronyms.





## Mentoring New Members by Communicating

- Guiding, coaching, supporting.
- Showing an interest—being there.
- Share Information, knowledge and skills.
- Develop a PLAN.
- Setting Goals.
- Monitor progress.
- Giving Feedback.





### Mentoring New Members

FSO- Member Training (MT) ...To Do:

**APPOINT Mentor(s) to New Members** 







#### Member Training





#### **Core Training**

#### **MANDATORY TRAINING (Once every 5 years)**

Required to be performed by all Auxiliarists during their first year of enrollment and then once every five years thereafter:

- (1) Suicide Prevention.
- (2) Security Education & Training Awareness.
- (3) Privacy Awareness.
- (4) Prevention of Sexual Harassment.
- (5) Sexual Assault Prevention.
- (6) Civil Rights Awareness





## **Core Training**

#### **MANDATORY TRAINING**

Required to be performed only <u>once</u> by all Auxiliarists (new members during their first year of enrollment):

- (1) Introduction to Risk Management
- (2) Ethics Training
- (3) Influenza Training.





## **Core Training**

#### Remember.....

If CORE training is not completed which require renewals every 5 years, members go REYR in ALL quals and hence, cannot be Assigned to Duty.

- . A member can not hold elected or appointed office.
- A member will not receive awards, orders, or receive travel or fuel reimbursement without CORE Training and Intro to Risk Management course.





## **Member Training**

**FSO-MT - Member Training:** 

FSO-MT must be an Aux Instructor

- Exercise staff responsibility and supervision over all matters pertaining to the flotilla member training program, and keep flotilla members informed of all developments in the program.
- Maintain close liaison with the Division Member Training Staff Officer (SO-MT)
- FSO-MT is not required to conduct all of the actual training.
- Coordinate with the FSO-IS to assist in maintenance of member qualification records.







# Awards









The recognition of Auxiliarists for their service through the presentation of timely and appropriate awards is essential to the success of the Auxiliary Program.

Auxiliary and US Coast Guard awards are the only "compensation" available to our members and need to be given out whenever an act or service warrant special recognition





- Originator references the Coast Guard Medals and Awards Manual and AUX Manual to determine if a member's action is worthy of an award. (D11s.org website)
- Draft and submit the award through the COLM to the D11s Awards Board
- D11 South Awards Board decides whether the award meets the criteria for approval.
- Upon receipt at the DIRAUX Office, award is reviewed by office staff. If approved, the award is sent to the Director for final vetting, approval, and signature.





#### 7 Steps (Development to Submission)

- 1. Gather Performance Data on the Member
- 2. Develop Bullets on member's performance
- 3. Decide on the Level of the Award
- 4. Draft the Citation
- 5. Edit the Citation
- 6. Complete the CG-1650
- 7. Submit to the Chain of Leadership





## Uniforms



#### **Uniforms**





#### **Uniforms**

**Document Review:** 

AUXILIARY UNIFORM AND APPEARANCE POLICY





Elected and appointed officers are expected to wear the uniform properly to set an example.

Auxiliarists in a membership status other than Approval Pending (AP) or retired shall undergo a uniform inspection each calendar year performed and validated for AUXDATA II entry purposes by their FC, VFC, IPFC, or other elected officer

 If an Auxiliarist does not own an Auxiliary uniform, they may be recorded in AUXDATA II as exempt from this requirement.





Auxiliarists who do not undergo this uniform inspection requirement during the calendar year shall lose their currency and eligibility to be assigned to duty. (They shall be placed in REYR status!)

- Uniform Inspection is an EDUCATIONAL process...
   NOT considered Pass/Fail. The Inspection may also be performed virtually.
- Any uniform may be inspected: ODU, AWU, Trops,
   Service Dress Blue, or Blue Blazer Outfit





# **Human Resources**





## **Enrollment Application**

**Document Review:** 

 ALAUX 036-24 Auxiliary Enrollment Application Update



Positive attitudes are contagious

Responsive actions to positive comments are almost always productive

Negative attitudes impact others in negative ways

Reactions to negative speech or actions are almost always unproductive





# Conflict Resolution Process

- Describe the specific conflict—get all facts
- 2. Name the people involved
- 3. Derive an action plan assume there is a solution
- 4. Describe the results expected eliminate emotion
- 5. Will a precedent be set?





## Conflict Resolution Process

- Apply logic
- Accountability find someone you trust to give you feedback on how things are going
- Do you need help? Chain of Leadership
- REMEMBER: YOU WILL NOT PLEASE EVERYONE





- FCs are the front-line for diagnosing and handling potential disciplinary matters.
- Chapter 3 of the AuxMan discusses how to use counseling, Letters of Caution, Letters of Reprimand and other forms of disciplinary actions, including who can use them, and who can support the FC when needed.
- Consult with your DCDR before taking formal actions.





FCs must live by the oath that all Auxiliarists take to "abide by the governing policies established by the Commandant of the U.S. Coast Guard".

Take action early on and document it when dealing with disciplinary matters.



Awareness of these provisions and the specific Commandant policy statements for:

- the Auxiliary Policy Statement;
- the Equal Opportunity Policy Statement; and,
- the Anti-Discrimination and Anti-Harassment Policy; are essential elements that FC's must share with their Flotilla.





#### **Assignment to duty**

- AUXMAN Chap 5.J. states: an Auxiliarist is considered a Federal Employee and MAY be entitled to benefits coverage and protection when:
  - Qualified for duty (quals current)
  - Properly assigned to duty
  - Acting within the Scope of Employment





#### **Assignment to Duty**

- Auxiliarists that meet the above criteria MAY be covered for:
  - Personal Injury and/or death
  - Protection from Third party claims for:
    - Liability to injured parties
    - Property damage
  - Property damage to Auxiliary Facilities that are under orders
- Coverage DOES NOT extend to personal property of an Auxiliarist.





#### **Assignment to duty**

- The Auxiliary Manual specifically excludes en-route coverage to/from Flotilla meetings per ref (b) Ch 5.J.1.
- Recommend scheduling a member training session at meetings, then the Auxiliarist is en-route to a training session, and that MAY be covered, provided:
  - The training is on the agenda
  - Members have been notified of the training.





#### **Contracts**

- Only the Unit Commander has the authority to sign contracts and similar agreements.
- This authority cannot be delegated.
- Contracts must be reviewed and approved by the DSO-LP or ADSO-LP.

Contracts and agreement that do not conform to rules,
 Ceave the signing Auxiliarist personally liable.



#### **DONATIONS/ SOLITATIONS**

All Flotilla, Division and District units are authorized to solicit and accept money or equipment/materials from community charitable organizations, commercial firms and businesses, provided such donors are strictly local in nature

Go to DCDR for guidance from ADSO-LP





# BREAK



## Flotilla Evaluation



## Flotilla Risk **Calculation Worksheet**

UNITED STATES COAST GUARD AUXILIARY DISTRICT 11-SOUTHERN REGION FLOTILLA HEALTH EVALUATOR

#### What is Your Flotilla's Health GAR Level?







Is Your Flotilla in Trouble? Evaluate your Flotilla's Health according to the categories and point scale My Flotilla has more than 25 active members - 1 Point My Flotilla has 10-24 active members - 2 Points My Flotilla has less than 10 active members - 3 Points My Flotilla has 1 Active Facility for every 5 or less members - 1 Point My Flotilla has 1 Active Facility for every 6 -10 or more members - 2 Points My Flotilla has 1 Active Facility for every 11 or more members - 3 Points My Flotilla holds regular Member Training Sessions - 1 Point My Flotilla occasionally holds Member Training Sessions - 2 Points My Flotilla does not hold Member Training Sessions - 3 Points My Flotilla regularly does CG and CGAUX Missions - 1- Point My Flotilla occasionally does CG and CGAUX Missions - 2 Points My Flotilla does not do CG and CGAUX Missions - 3 Points My Flotilla holds a 4th Cornerstone at least 4 times a year - 1 Point My Flotilla holds a 4th Cornerstone at least 2 - 3 times a year - 2 Points My Flotilla holds 0 - 1 - 4th - Cornerstone events a year - 3 Points My Flotilla has written goals and plans for growth, stability, and productivity - 1 Point My Flotilla has ideas of what it wants to do, but has no concrete action plans - 2 Points My Flotilla has very few or no goals and plans for the future - 3 Points My Flotilla meetings are well-planned, informative and fun - 1 Point My Flotilla meetings are not well-planned - 2 Points My Flotilla meetings are not planned - 3 Points My Flotilla Staff Officers do an excellent job - 1 Point My Flotilla Staff Officers do a average job - 2 Points My Flotilla Staff Officers do a poor job - 3 Points My Flotilla has identified multiple elected leaders for future years - 1 Point My Flotilla has identified elected leaders for next year - 2 Points My Flotilla has not identified any future leaders - 3 Points **Total Points** 



21-27 Points -Flotilla Failure is Imminent



11-20 Points - Flotilla Needs Improvement



1-10 Points - Flotilla Doing Well



# Flotilla Risk Calculation Worksheet

#### **Document Review:**

- 1. Flotilla Health Evaluation GAR
- 2. Know Your Members Quadrant



# Flotilla Risk Calculation Worksheet

- GAR is based on a team discussion to understand and evaluate the risks attendant to flotilla success and how they will be managed. Risk management is what is important; not the ability to assign numerical values or colors to risk elements.
- The GAR model should be used as part of planning for flotilla success, and should be continually reassessed as we reach milestones within our plans, or as elements change.







# Wrap-up





## CONGRATULATIONS

Thank You

For Attending and Participating in the 2024 Flotilla Elected Leader Academy

